

56:171 Operations Research  
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- Write your name on the first page, and initial the other pages.
- Answer both questions of Part One, and 2 problems from Part Two.
- Any questions remaining may be considered a "take-home" exam, for 1/2 credit, making maximum 90.

	Possible	Score
<b>Part One:</b>	1. True/False	15 _____
	2. Sensitivity analysis (LINDO)	25 _____
<b>Part Two:</b>	3. Geometry & Duality of LP	20 _____
	4. Decision Analysis	20 _____
	5. Transportation & Assignment problems	20 _____
	total:	80 _____

**PART ONE**

- (1.) **True/False:** Indicate by "+" or "o" whether each statement is "true" or "false", respectively:
- If the optimal value of a slack variable of a primal LP constraint is positive, then the optimal value of the dual variable for that same constraint must equal zero.
  - In reference to LP, the terms "dual variable", "shadow price", and "simplex multiplier" are synonymous.
  - If you make a mistake in choosing the pivot row in the simplex method, the next basic solution will have one or more negative basic variables.
  - If the primal LP feasible region is nonempty and bounded, then the dual LP cannot be unbounded nor infeasible.
  - The number of basic variables of a transportation problem with m sources and n destinations is m+n+1.
  - If the current basis is not degenerate, the dual variables at any iteration of the simplex method for solving a transportation problem are uniquely determined.
  - If a basic feasible solution of a transportation problem is degenerate, the next iteration cannot result in an improvement of the objective.
  - The two-phase simplex method solves for the dual variables in phase one, and then solves for the primal variables in phase two.
  - If you make a mistake in choosing the pivot column in the simplex method, the next basic solution will be infeasible.
  - If there is a tie in the minimum ratio test of the simplex method, the tableau that follows will be degenerate.
  - During a change of basis in the simplex method for the transportation problem, the "substitution rates" are all +1, 0, or -1.
  - If a slack variable of a primal LP constraint is zero in the optimal solution, then there is a corresponding dual variable whose optimal value is also zero.
  - In a transportation problem with 4 sources and 6 destinations, with total supply exceeding total demand, the number of basic variables will be 10.
  - If the right-hand-side of a "greater-than-or-equal" constraint is increased, the objective function will either remain the same or improve.
  - The "complementary slackness condition" of LP implies that in the output of the optimal solution, either the slack (or surplus) in a constraint or its dual variable (or both) must be zero.

**2. Sensitivity Analysis in LP.** Consult the LINDO output to answer the questions below:

- During the next two months, General Cars must meet (on time) the following demands for trucks and cars: Month 1: 400 trucks, 800 cars; Month 2: 300 trucks, 300 cars.
- During each month, at most 1000 vehicles can be produced. Each truck uses 2 tons of steel, and each car uses 1 ton of steel.
- During month 1, steel costs \$400 per ton; during month 2, steel costs \$600 per ton.

- At most 1500 tons of steel may be purchased each month (steel may only be used during the month in which it is purchased).
  - At the beginning of month 1, 100 trucks and 200 cars are in inventory.
  - At the end of each month, a holding cost of \$150 per vehicle is assessed.
  - Each car gets 20 mpg (miles per gallon), and each truck gets 10 mpg. During each month, the vehicles produced by the company must average at least 16 mpg.
- The company wishes to meet the demand and mileage requirements at minimum cost (including steel costs and holding costs).

**Define variables:**

- $C1$  = number of cars to be produced in month 1
- $C2$  = number of cars to be produced in month 2
- $T1$  = number of trucks to be produced in month 1
- $T2$  = number of trucks to be produced in month 2
- $S1$  = tons of steel used in month 1
- $S2$  = tons of steel used in month 2
- $IC1$  = number of cars in inventory at end of month 1
- $IT1$  = number of trucks in inventory at end of month 1
- $IC2$  = number of cars in inventory at end of month 2
- $IT2$  = number of trucks in inventory at end of month 2

**LINDO output:**

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MIN      400 S1 + 600 S2 + 150 IC1 + 150 IT1 + 150 IC2 + 150 IT2
SUBJECT TO
  2)    C1 + T1 <= 1000
  3)    C2 + T2 <= 1000
  4)    - S1 + C1 + 2 T1 = 0
  5)    - S2 + C2 + 2 T2 = 0
  6)    - IC1 + C1 >= 600
  7)    - IT1 + T1 >= 300
  8)    IC1 - IC2 + C2 >= 300
  9)    IT1 - IT2 + T2 >= 300
  10)   4 C1 - 6 T1 >= 0
  11)   4 C2 - 6 T2 >= 0

END
SUB      S1      1500.00000    ! Note simple upper bounds on S1 & S2
SUB      S2      1500.00000

LP OPTIMUM FOUND AT STEP      8

          OBJECTIVE FUNCTION VALUE
  1)      995000.0

VARIABLE      VALUE      REDUCED COST
S1             1400.000000      0.000000
S2             700.000000      0.000000
IC1             0.000000      0.000000
IT1            100.000000      0.000000
IC2             0.000000      750.000000
IT2             0.000000      1350.000000
C1             600.000000      0.000000
T1             400.000000      0.000000
C2             300.000000      0.000000
T2             200.000000      0.000000

ROW  SLACK OR SURPLUS      DUAL PRICES
  2)    0.000000      130.000000
  3)    500.000000      0.000000
  4)    0.000000      400.000000
  5)    0.000000      600.000000
  6)    0.000000      -450.000000
  7)    0.000000      -1050.000000
  8)    0.000000      -600.000000
  9)    0.000000      -1200.000000
  10)   0.000000      -20.000000
  11)   0.000000      0.000000
    
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RANGES IN WHICH THE BASIS IS UNCHANGED:

VARIABLE	CURRENT COEF	OBJ COEFFICIENT RANGES	
		ALLOWABLE INCREASE	ALLOWABLE DECREASE
S1	400.000000	92.857147	INFINITY
S2	600.000000	INFINITY	92.857147
IC1	150.000000	216.666656	200.000000
IT1	150.000000	200.000000	INFINITY
IC2	150.000000	INFINITY	750.000000
IT2	150.000000	INFINITY	1350.000000
C1	0.000000	216.666656	200.000000
T1	0.000000	200.000000	INFINITY
C2	0.000000	200.000000	216.666656
T2	0.000000	INFINITY	200.000000

ROW	CURRENT RHS	RIGHTHAND SIDE RANGES	
		ALLOWABLE INCREASE	ALLOWABLE DECREASE
2	1000.000000	71.428574	0.000000
3	1000.000000	INFINITY	500.000000
4	0.000000	1400.000000	100.000000
5	0.000000	700.000000	800.000000
6	600.000000	0.000000	0.000000
7	300.000000	0.000000	200.000000
8	300.000000	500.000000	0.000000
9	300.000000	0.000000	200.000000
10	0.000000	0.000000	0.000000
11	0.000000	0.000000	INFINITY

THE TABLEAU

ROW (BASIS)	S1	S2	IC1	IT1	IC2	IT2
1 ART	0.000	0.000	0.000	0.000	750.000	1350.000
2 IC1	0.000	0.000	1.000	0.000	0.000	0.000
3 SLK 3	0.000	0.000	0.000	0.000	1.000	1.000
4 S1	1.000	0.000	0.000	0.000	0.000	0.000
5 S2	0.000	1.000	0.000	0.000	-1.000	-2.000
6 C1	0.000	0.000	0.000	0.000	0.000	0.000
7 T1	0.000	0.000	0.000	0.000	0.000	0.000
8 C2	0.000	0.000	0.000	0.000	-1.000	0.000
9 SLK 11	0.000	0.000	0.000	0.000	-4.000	6.000
10 IT1	0.000	0.000	0.000	1.000	0.000	0.000
11 T2	0.000	0.000	0.000	0.000	0.000	-1.000

ROW	C1	T1	C2	T2	SLK 2	SLK 3	SLK 6
1	0.000	0.000	0.000	0.000	130.000	0.000	450.000
2	0.000	0.000	0.000	0.000	0.600	0.000	1.000
3	0.000	0.000	0.000	0.000	1.000	1.000	1.000
4	0.000	0.000	0.000	0.000	1.400	0.000	0.000
5	0.000	0.000	0.000	0.000	-1.400	0.000	-1.000
6	1.000	0.000	0.000	0.000	0.600	0.000	0.000
7	0.000	1.000	0.000	0.000	0.400	0.000	0.000
8	0.000	0.000	1.000	0.000	-0.600	0.000	-1.000
9	0.000	0.000	0.000	0.000	0.000	0.000	-4.000
10	0.000	0.000	0.000	0.000	0.400	0.000	0.000
11	0.000	0.000	0.000	1.000	-0.400	0.000	0.000

ROW	SLK 7	SLK 8	SLK 9	SLK 10	SLK 11	RHS
1	0.10E+04	0.60E+03	0.12E+04	20.	0.00E+00	-0.10E+07
2	0.000	0.000	0.000	-0.100	0.000	0.000
3	1.000	1.000	1.000	0.000	0.000	500.000
4	0.000	0.000	0.000	0.100	0.000	1400.000
5	-2.000	-1.000	-2.000	-0.100	0.000	700.000
6	0.000	0.000	0.000	-0.100	0.000	600.000
7	0.000	0.000	0.000	0.100	0.000	400.000
8	0.000	-1.000	0.000	0.100	0.000	300.000
9	6.000	-4.000	6.000	1.000	1.000	0.000
10	1.000	0.000	0.000	0.100	0.000	100.000
11	-1.000	0.000	-1.000	-0.100	0.000	200.000

a. Suppose that the cost of steel in month 1 were to increase by \$50/ton. Would the production plan need to be revised? Yes No

- b. Would the production plan need to be revised if the cost of steel in month 1 were to increase by \$100/ton? Yes No
- c. Suppose that the holding cost of vehicles is increased to \$160/month. Should the production plan be revised? Yes No
- d. If the demand for trucks in month 1 were to increase by 10, what would be the effect on the total cost? \$\_\_\_\_\_ (increase or decrease?)
- d. By using the *substitution rates* in the tableau, determine what would be the effect on the production plan if the demand for trucks in month 1 were to increase by 10.  
*Hint: What nonbasic variable would be changed by 10, and in which direction?*

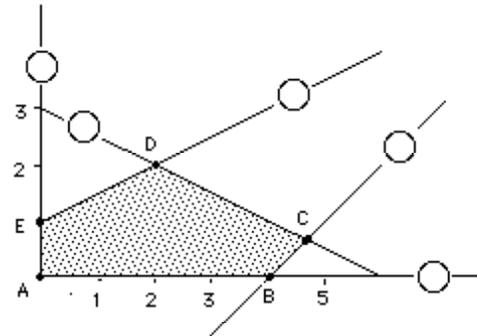
	Var.	Change	direction
tons of steel used in month 1	S1	_____	increase? Decrease?
# of cars to be produced in month 1	C1	_____	increase? Decrease?
# of trucks to be produced in month 1	T1	_____	increase? Decrease?
# of cars in inventory, end of month 1	IC1	_____	increase? Decrease?
# of trucks in inventory, end of month 1	IT1	_____	increase? Decrease?
tons of steel used in month 2	S2	_____	increase? Decrease?
# of cars to be produced in month 2	C2	_____	increase? Decrease?
# of trucks to be produced in month 2	T2	_____	increase? Decrease?

**PART TWO**

3. Geometry & Duality of the Linear Programming. Consider the following LP problem:

$$\begin{aligned} &\text{Maximize} && 3X_1 + 2X_2 \\ &\text{subject to} && X_1 - X_2 \leq 4 \quad (1) \\ &&& -X_1 + 2X_2 \leq 2 \quad (2) \\ &&& X_1 + 2X_2 \leq 6 \quad (3) \\ &&& X_1 \leq 0 \quad (4) \\ &&& X_2 \leq 0 \quad (5) \end{aligned}$$

Let  $x_3, x_4,$  &  $x_5$  be the slack variables for constraints (1)-(3). Below is a graph of the feasible region:



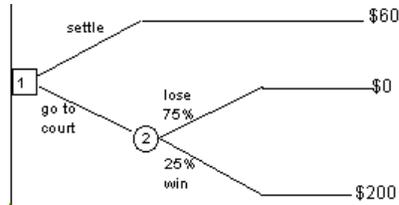
- (a.) The feasible region is a polyhedron with 5 edges. Indicate which constraint defines each edge by labeling the edges (in the circles) on the graph, using the numbers (1) through (5) to the right of the constraints above.
- (b.) How many basic variables must this LP problem have? \_\_\_\_\_
- (c.) Which variables (including slacks) are basic at the extreme point labeled (D)? \_\_\_\_\_

- (d.) Suppose that during the simplex method, a move is made from the extreme point labeled (D), i.e.,  $X=(2,2)$ , to the extreme point labeled (C), i.e.,  $X = (14/3, 2/3)$ . Which variable entered the basis? \_\_\_\_\_ Which variable left the basis? \_\_\_\_\_
- (e.) What is the total number of basic solutions of the system? How many of these are feasible? \_\_\_\_\_ How many are infeasible? \_\_\_\_\_ (Do NOT compute them!)
- (f.) Write the dual of the LP above, using variables  $Y_1, Y_2$ , etc.

Given: Point C is optimal, with objective value  $15 \frac{1}{3}$ .

- (g.) What can be said about the optimal values of the dual variables?
- $Y_1$  \_\_\_ must be zero \_\_\_ must be nonzero \_\_\_ undetermined  
 $Y_2$  \_\_\_ must be zero \_\_\_ must be nonzero \_\_\_ undetermined  
 $Y_3$  \_\_\_ must be zero \_\_\_ must be nonzero \_\_\_ undetermined  
 $Y_4$  \_\_\_ must be zero \_\_\_ must be nonzero \_\_\_ undetermined  
 $Y_5$  \_\_\_ must be zero \_\_\_ must be nonzero \_\_\_ undetermined  
 $Y_6$  \_\_\_ must be zero \_\_\_ must be nonzero \_\_\_ undetermined

4. **Decision Analysis.** General Custard Corporation is being sued by Sue Smith. Sue can settle out of court and win \$60,000, or she can go to court. If she goes to court, there is a 25% chance that she will win the case (event W) and a 75% chance she will lose (event L). If she wins, she will receive \$200,000, and if she loses, she will net \$0. A decision tree representing her situation appears below, where payoffs are in thousands of dollars:



1. What is the decision which maximizes the expected value?  
 a. settle                      b. go to court

For \$20,000, Sue can hire a consultant who will predict the outcome of the trial, i.e., either he predicts a loss of the suit (event PL), or he predicts a win (event PW). The consultant is correct 80% of the time.

2. The probability that the consultant will predict a win, i.e.  $P\{PW\}$  is (choose nearest value)  
 a.  $\leq 25\%$                       b. 30%                      c. 35%  
 d. 40%                      e. 45%                      f.  $\geq 50\%$

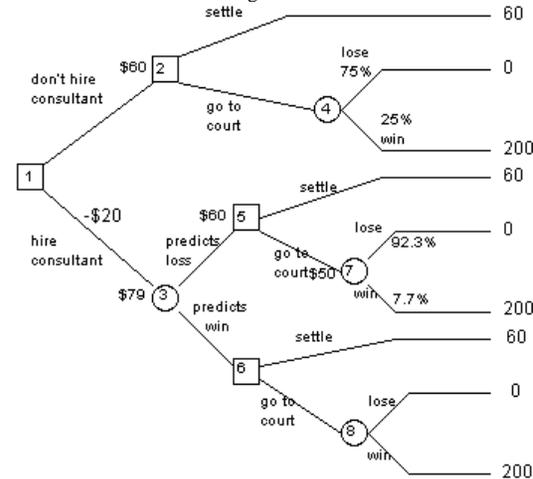
**Bayes' Rule** states that if  $S_i$  is one of the  $n$  states of nature and  $O_j$  is the outcome of an experiment,

$$P\{S_i | O_j\} = \frac{P\{O_j | S_i\}P\{S_i\}}{P\{O_j\}}, \text{ where } P\{O_j\} = \sum_{k=1}^n P\{O_j | S_k\}P\{S_k\}$$

3. According to Bayes' theorem, the conditional probability that, if the consultant predicts a win, then in fact Sue will win, i.e.  $P\{W | PW\}$ , is (choose nearest value)  
 a.  $\leq 30\%$                       b. 40%                      c. 50%                      d. 60%  
 e. 70%                      f. 80%                      f.  $\geq 90\%$

The decision tree below includes Sue's decision as to whether or not to hire the consultant. Note that the consultant's fee have not yet been deducted from the "payoffs" on the far right.

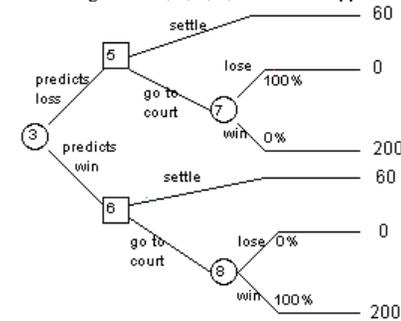
4. Write the probabilities on the branches emanating from nodes 3 and 8.



Note that some of the nodes have been "folded back".

5. Should Sue hire the consultant? Circle: Yes No  
 6. The expected value of the consultant's opinion is (in thousands of \$) (Choose nearest value):  
 a.  $\leq 16$                       b. 17                      c. 18                      d. 19  
 e. 20                      f. 21                      g. 22                      h.  $\geq 23$

Suppose that "perfect information" were given to Sue at no cost, i.e., a prediction which is 100% accurate, so that the portion of the tree containing nodes 3, 5, 6, 7, & 8 would appear as below:



7. What would be the expected value of node 3? (Choose nearest value, in thousands of \$)  
 a.  $\leq 10$                       b. 15                      c. 20                      d. 25  
 e. 30                      f. 35                      g. 40                      h.  $\geq 45$
8. What would be the expected value of perfect information (EVPI)? (Choose nearest value, in thousands of \$)  
 a.  $\leq 10$                       b. 15                      c. 20                      d. 25  
 e. 30                      f. 35                      g. 40                      h.  $\geq 45$

5. (a) **Transportation Problem.** The following is a transportation tableau, with an initial set of shipments indicated:

		DESTINATIONS				supply
		1	2	3	4	
SOURCES	A	4	14	12	6	18
	B	15	14	4	15	4
	C	2	8	9	4	6
	D	14	12	7	5	12
demand:		6	14	15	5	

- a. Is the solution above basic?    *If not, explain why!*  
 c. Complete the computation of a set of dual variables for the above transportation tableau:  
 Dual variables for supply constraints:  $U_1 = 0$ ,  $U_2 = \underline{\quad}$ ,  $U_3 = \underline{-1}$ ,  $U_4 = \underline{\quad}$   
 Dual variables for demand constraints:  $V_1 = \underline{9}$ ,  $V_2 = \underline{7}$ ,  $V_3 = \underline{7}$ ,  $V_4 = \underline{\quad}$   
 c. Compute the reduced costs for  $X_{14}$     &  $X_{32}$      
 d. Is the above solution optimal? *Explain why or why not!*  
 e. If not optimal, perform one iteration to improve the solution, and write the result below:

		DESTINATIONS				supply
		1	2	3	4	
SOURCES	A	9	7	12	6	18
	B	15	14	12	15	4
	C	8	9	6	12	6
	D	14	12	11	12	12
demand:		6	14	15	5	

- (b) **Assignment Problem.** Three machines are to be assigned to three jobs (one machine per job), so that total machine hours used is minimized. The hours required by each machine for the jobs is given in the table below.

		JOB		
		1	2	3
MACHINE	A	4	2	9
	B	2	1	5
	C	5	2	10

- a. Perform the row reduction step of the Hungarian method. (Write the updated matrix below.)

		JOB		
		1	2	3
MACHINE	A			
	B			
	C			

- b. Perform the column reduction step, and write the updated matrix below:

		JOB		
		1	2	3
MACHINE	A			
	B			
	C			

- c. Are any further steps required? If so, perform them, and write the resulting matrices below:

		JOB		
		1	2	3
MACHINE	A			
	B			
	C			

- d. Find the optimal assignment:  
 Machine A performs job   .  
 Machine B performs job   .  
 Machine C performs job   .  
 e. Total machine hours required is   .  
 e. This assignment problem can be modeled as an LP with    constraints (plus nonnegativity) and    variables. The number of basic variables will be   . The number of variables which are positive will be   . The optimal solution would therefore be classified as a    solution.